

Anticipated Kofola Group structure (excluding the Company's Russian operations) after successful the cross-border merger of Kofola entities (Kofola ČeskoSlovensko a.s. as surviving entity and ceasing entities: Kofola SA (PL), Kofola CS a.s. (CZ), (iv) Pinelli spol. s r.o. (CZ), Kofola holdinška družba d.o.o. (SI)) and the Slovenian Merger (mergers between Radenska, d.d. and Radenska Miral, d.o.o.)

